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The Oil Industry in Latin America: A New Liberalization Cycle? Opportunities and challenges

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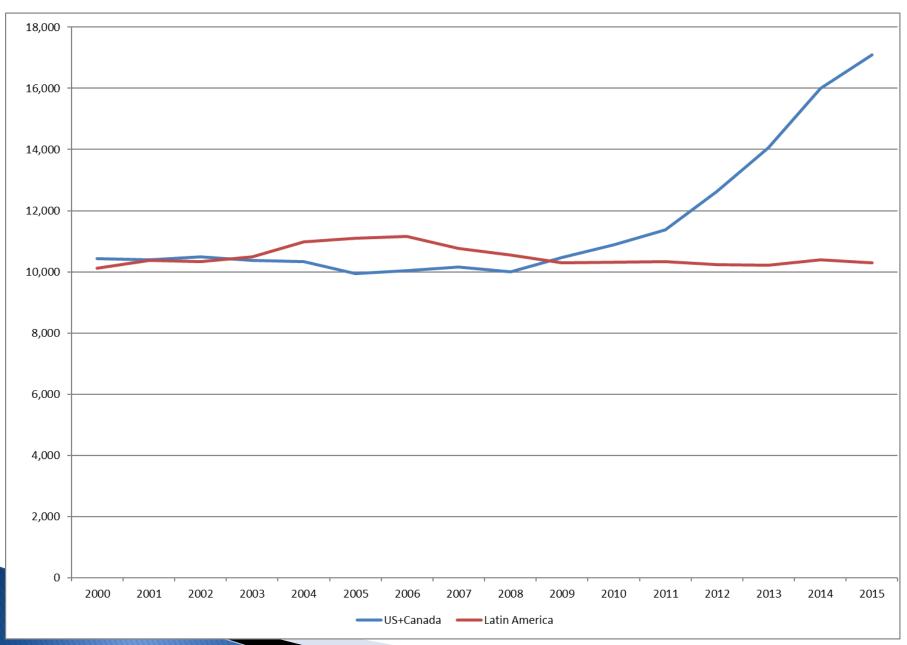
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The Oil Industry in Latin America during the Boom: another wasted opportunity

- In 2004 Latin America produced 11 mbd, in 2014, 10.4 mbd. A decline during the largest oil price boom in history? All other regions increased their production. The region lost more than 1% in the world's oil production share to less than 12%, even though it has close to 20% of the proved oil reserves (the largest outside the Middle East).
- Divergent trajectories. In which countries production declined?
 México (-1.1 mbd from peak in 2004), Venezuela (-800 from peak in 1997), and Argentina (-300). Ecuador stagnated.
- In which went up? Brazil (+800 tbd), Colombia (+400), and slightly in Peru.
- Why? Political economy of resource nationalism and NOCs.

Oil Production: US + Canada vs. Latin America



Source: BP SRWE 2016

The Investment / Expropriation Cycles

- Declining investment, production and reserves
- Low oil prices
- Need to attract investment



Oil opening:

- Attractive terms for private investors
- Privatization of NOC



Expropriation and Nationalization







New investment cycle

- Discoveries? Yes
- Increased production and reserves? Yes

Oil Reserves

Proved reserves (billion barrels)

	1993	2003	2013	2014	%
Argentina	2.2	2.7	2.3	2.3	>1%
Brazil	5.0	10.6	15.6	16.2	5%
Colombia	3.2	1.5	2.4	2.4	>1%
Ecuador	3.7	5.1	8.2	8.0	2%
Mexico	50.8	16	11.1	11.1	3%
Peru	0.8	0.9	1.6	1.6	0%
Venezuela	64.4	77.2	298.3	298.3	88%
Total	128.7	114.8	338.4	338.8	100%

Shale Resources in the Region

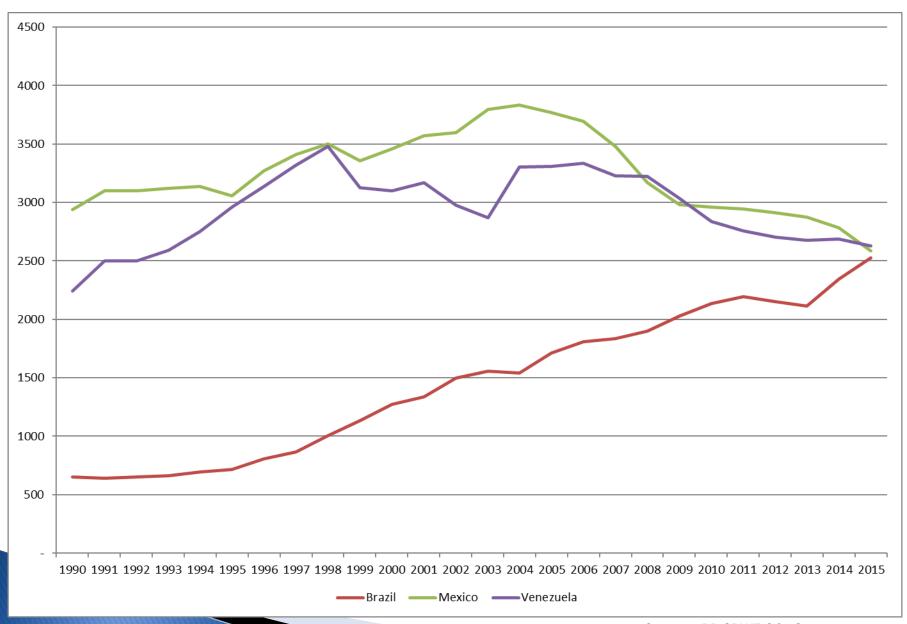
Top 10 countries with technically recoverable shale oil resources

Rank	Country	Shale oil (billion barrels)
1	Russia	75
2	U.S.	58
3	China	32
4	Argentina	27
5	Libya	26
6	Australia	18
7	Venezuela	13
8	Mexico	13
9	Pakistan	9
10	Canada	9
	World Total	345

Top 10 countries with technically recoverable shale gas resources

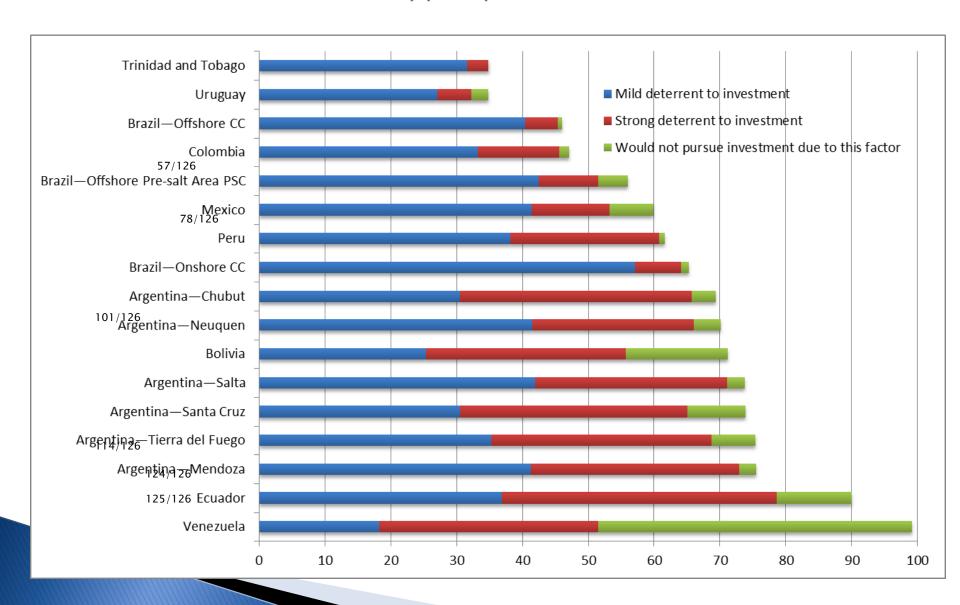
Rank	Country	Shale gas (trillion cubic feet)
1	China	1,115
2	Argentina	802
3	Algeria	707
4	U.S.	665
5	Canada	573
6	Mexico	545
7	Australia	437
8	South Africa	390
9	Russia	285
10	Brazil	245
	World Total	7,299

The Big Three: Production



Source: BP SRWE 2016

Fraser Institute Global Petroleum Survey 2015: Policy perception index



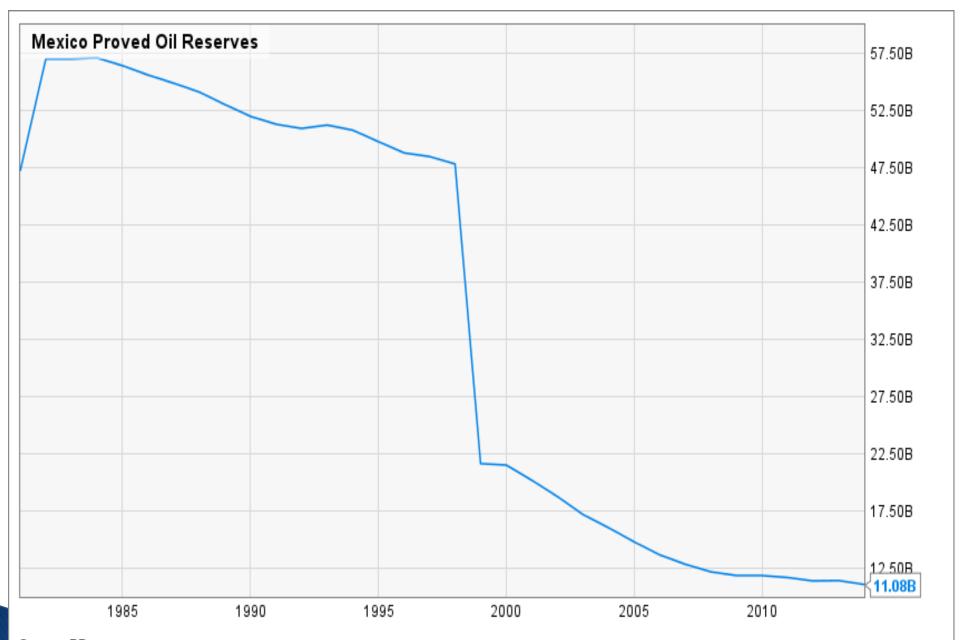
After the price fall: a new liberalization cycle?

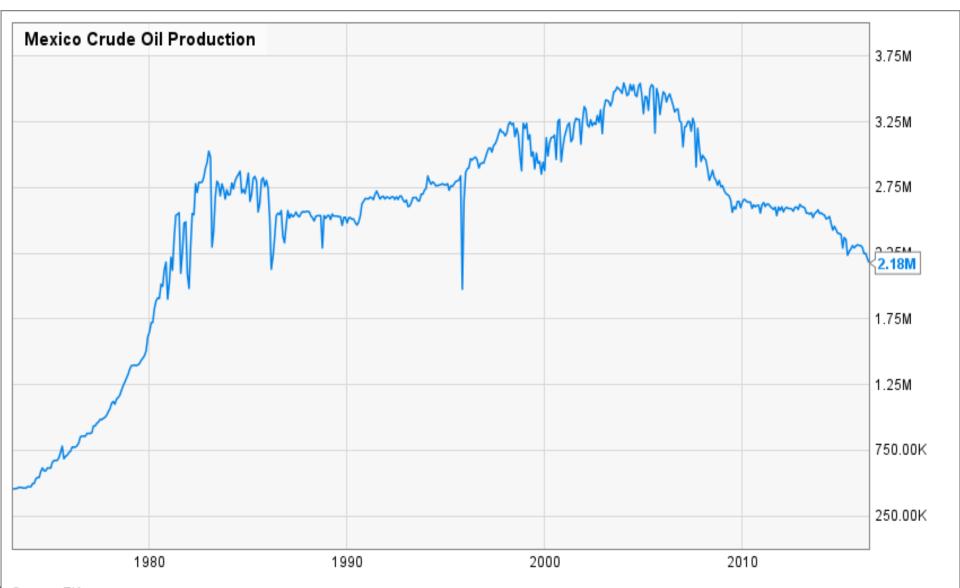
- Venezuela is liberalizing the oil sector. Cutting windfall taxes and royalties, giving JV partners control over cash flow, a weaker exchange rate to invest, and a more pragmatic model. But above ground risks still too large.
- Argentina approved a new more liberal law with attractive terms.
 Has signed deals with Chevron and others. Macri has shifted policy,
 but still very attractive framework for companies.
- Mexico's opening is going more or less as expected, still the more attractive areas have not been auctioned.
- Colombia and Peru continue to try to attract more investment.
- Brazil has shown some signs that it would become more pragmatic again, e.g. less domestic subsidies. The new government wants less Petrobras equity and possibly private operation, less local content requirements, etc.

Key opportunities and challenges

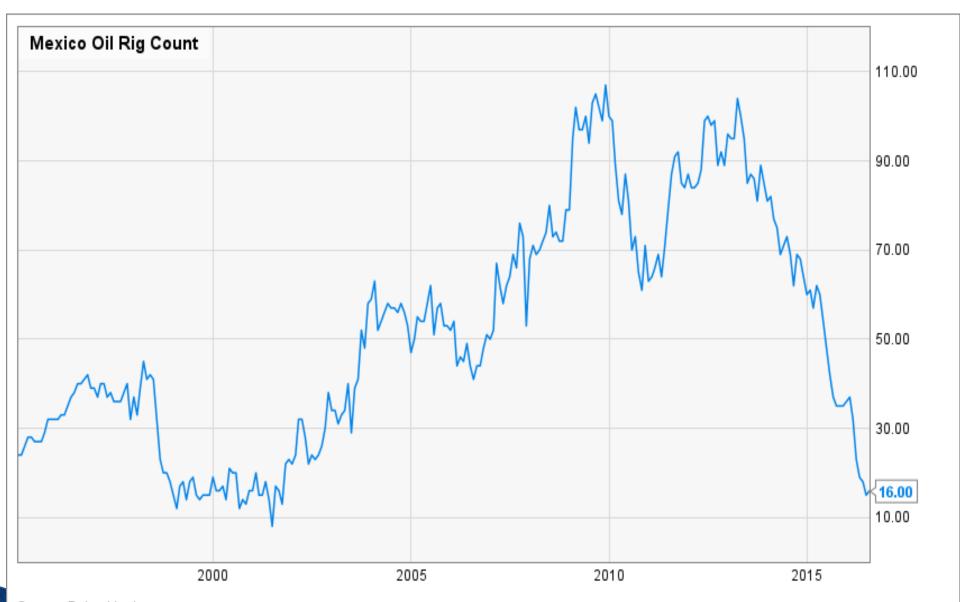
- The Mexican oil and gas sector
 - Deep waters
 - Pipelines
 - Value chain
- Venezuela after the transition
 - Extra-heavy
 - Mature fields
 - Gas exports to Trinidad and Colombia.
- Brazil deep waters
- Argentina's Vaca Muerta shale

Mexico





Source: EIA



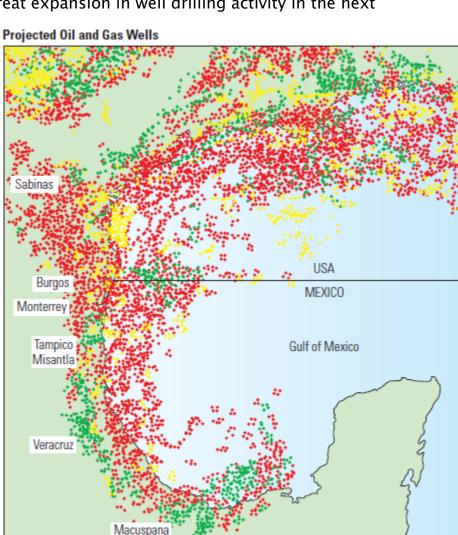
Source: Baker Hughes



What could happen in Mexico...

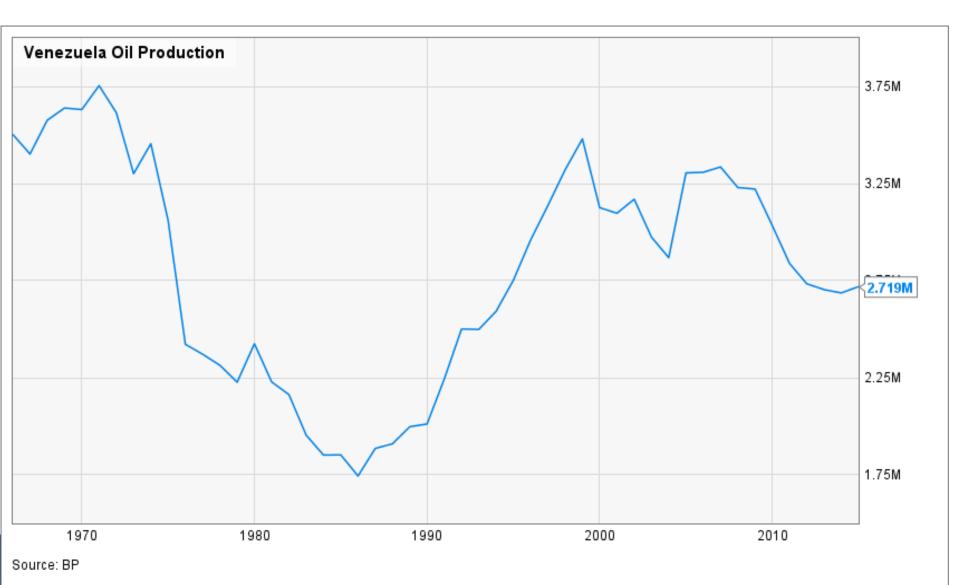
The Gulf of Mexico on the Mexican side could experiment a great expansion in well drilling activity in the next

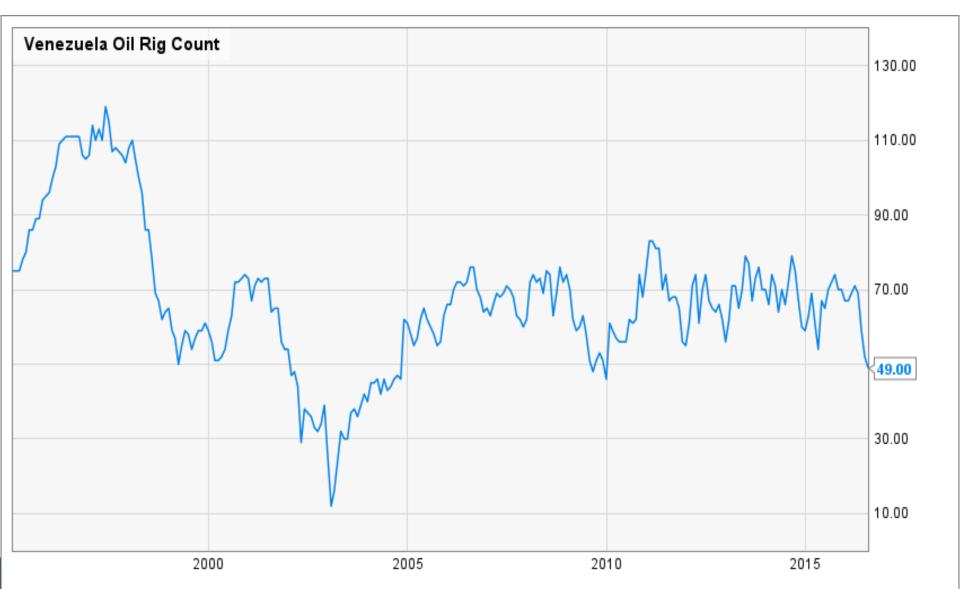
decade. **Existing Oil and Gas Wells** Sabinas MEXICO Monterrey Tampico Gulf of Mexico Misantla Veracruz Macuspana



Venezuela

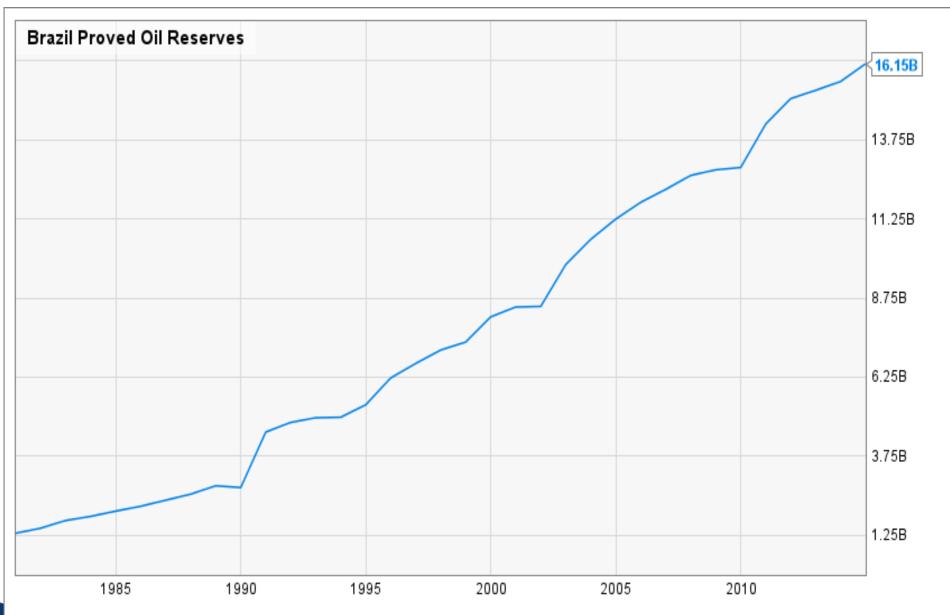
The Rise and Fall... and Rise again and Fall again of the Venezuelan Oil Industry

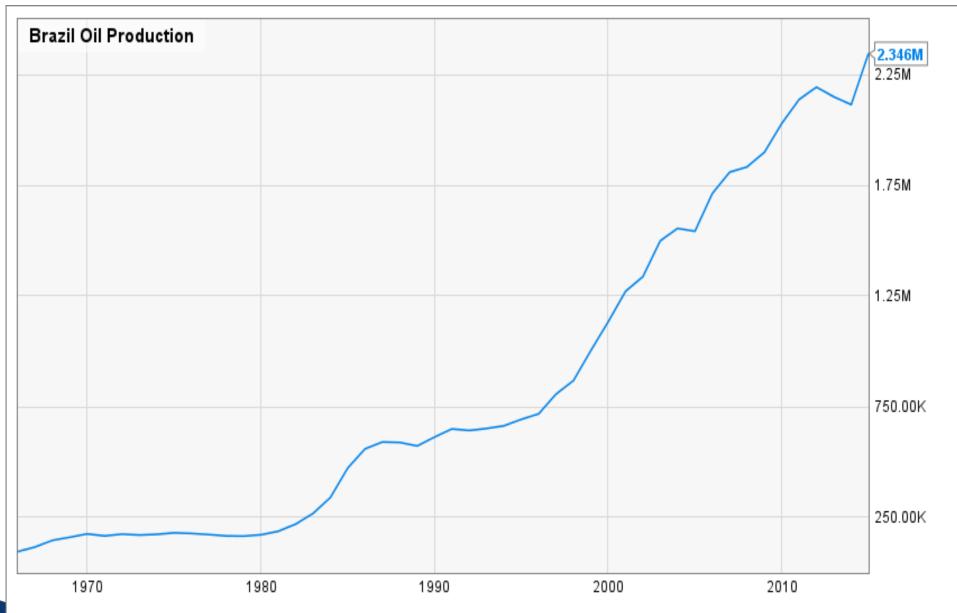




Source: Baker Hughes

Brazil





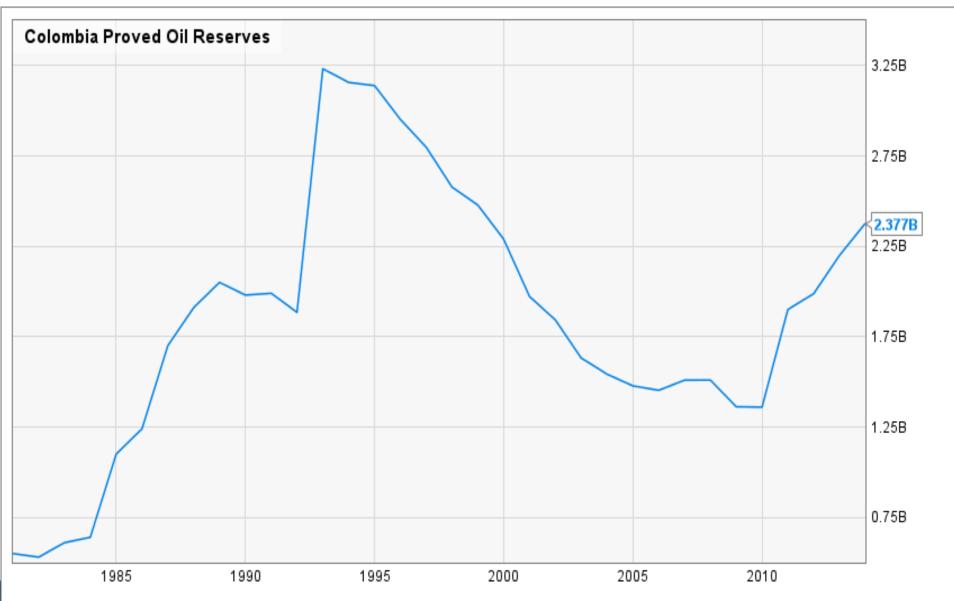


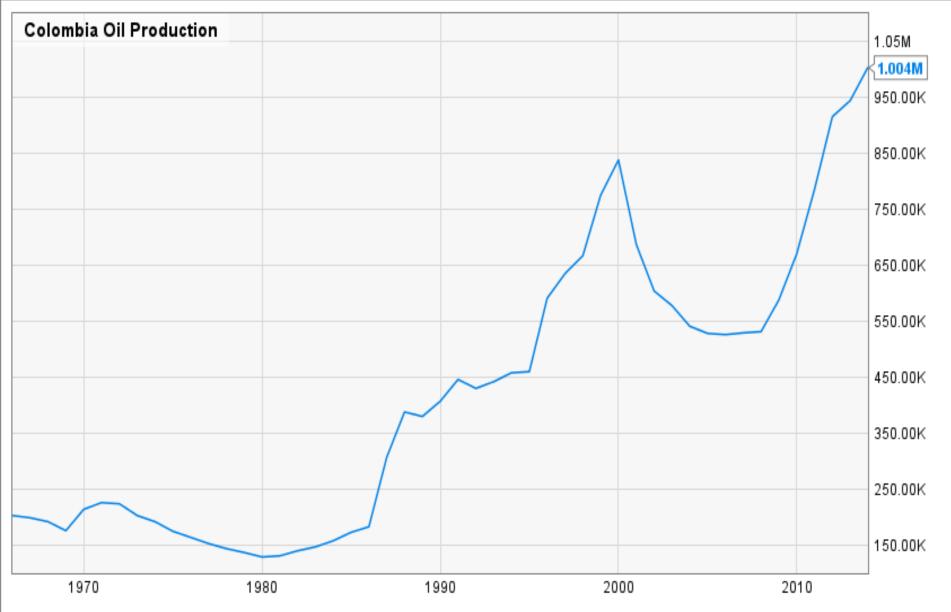
Source: Baker Hughes

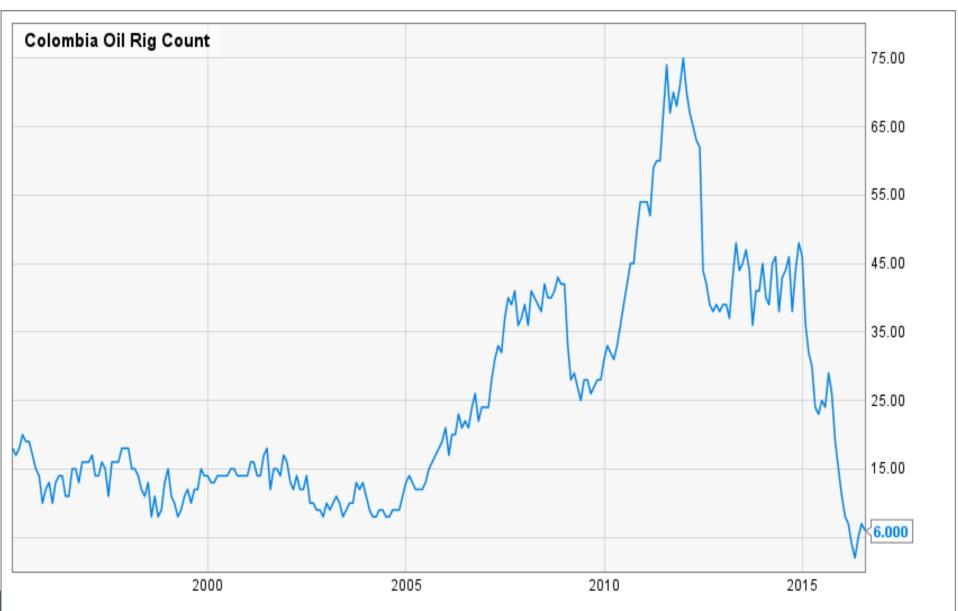


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Colombia

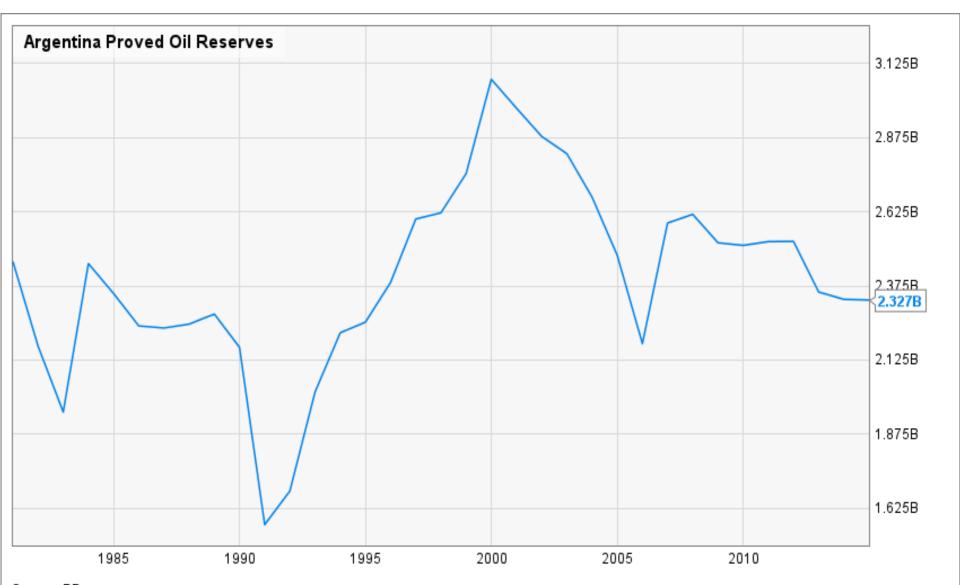


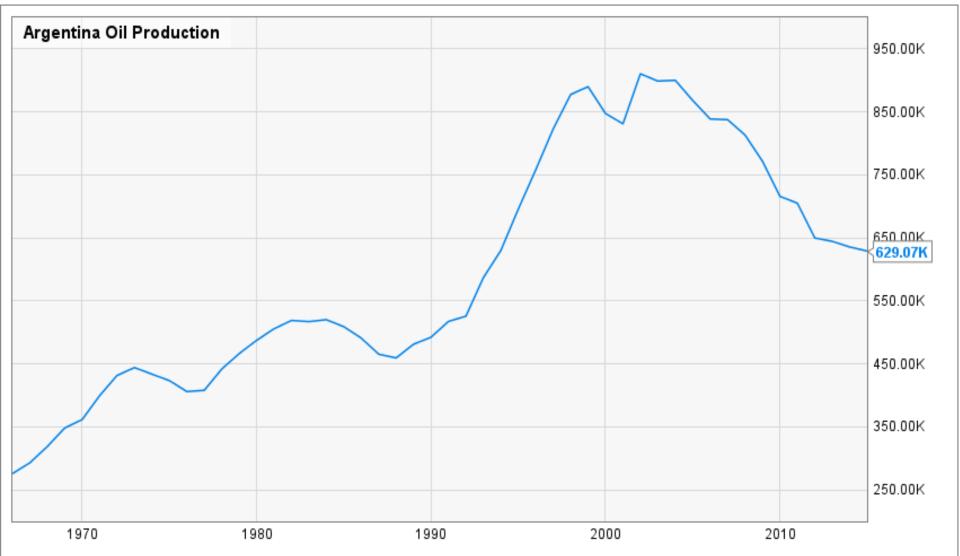




Source: Baker Hughes

Argentina







Source: Baker Hughes



Thanks for your attention

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