

# KELLEY M. LYNCH '87

## Position Statement

As a Penn State alumna, I am driven to serve our alma mater for a simple but important reason: Ensure our students continue to get the transformative experiences I had -- the experiences Penn State students deserve.

We are in a challenging yet exciting time for higher education. Penn State must be a leader in shaping its future, balance tradition with innovation to remain relevant and valuable. As we navigate these times, our approach must be rooted in building trust, being transparent, involving all stakeholders, and reimagining our land-grant mission.

We need to ensure all students receive comprehensive experiences, both in and out of the classroom. This requires the full commitment of the university, uniting our resources and efforts.

Focusing on net tuition revenue is crucial. We must build resources to offer lower income, deserving students the opportunity to attend. Tuition affordability enables all students, regardless of campus, to participate in extracurricular activities, which is essential to a well-rounded college experience.

As higher education evolves, we must ensure our faculty are leaders in their fields, the programs and degrees we offer are valuable in the marketplace, and we are preparing our graduates for success in their careers and lives beyond Penn State.

By approaching these changes in higher education intelligently, empathetically and with sound financial decisions, I hope to continue to help Penn State navigate these challenges and lead with confidence and integrity through these transformative times to continue to meet our university's multi-campus, land grant, and public research mission.