# Algorithms for decision-making and decision-making for algorithms

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## Rational decision-making

### **Perfect rationality**

Take the action with maximal expected utility.

 $\arg\max_{a} \mathbb{E}\left[U(a)\right]$ 

"Do the right thing"

Russell & Wefald (1991)

arg

### **Metalevel rationality**

Use the cognitive strategy that best trades off utility and computational cost.

$$\max_{\pi} \mathbb{E} \left[ \max_{a} \mathbb{E} \left[ U(a) | B_T \right] - \sum_{t=0}^{T-1} \operatorname{cost}(B_t, C_t) \middle| C_t \sim \pi(B_t) \right]$$

"Do the right *thinking*"



### Metalevel MDPs

## Simple decisions

### Multi-attribute decisions

### Sequential decisions





| Prizes       | Basket 2 | Basket 3 | Basket 4 | Basket 5 |
|--------------|----------|----------|----------|----------|
| A: 3 points  |          | 3        | 4        |          |
|              |          |          |          | 7        |
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| D: 21 points |          | 8        | 6        |          |
| E: 2 points  |          |          |          | б        |





### policy $\pi: \mathcal{S} \to \Delta(\mathcal{A})$

$$\arg\max_{\pi} \mathbb{E}\left[\sum_{t=0}^{T} R_t \mid A_t \sim \pi(S)\right]$$





Simon (1955)

We must be prepared to accept the possibility that what we call "the environment" may lie, in part, within the skin of the biological organisms.

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## **Background:** Attention in preferential choice



Krajbich, Armel, Rangel (2010)





## Model: Bayesian evidence accumulation



Callaway, Rangel, Griffiths (2021)

## Model: Meta MDP

 $\begin{array}{l} \text{cognitive costs} \\ -(\text{cost}_{\text{sample}} + \mathbf{1}(c_t \neq c_{t-1}) \cdot \text{cost}_{\text{switch}}) \end{array}$ 



computations sai

sample option L

 $C_0$ 

-1



best option

## Model: Optimal policy

- Approximate value of computation with a linear combination of value of information features.
- Find weights that maximize meta-level reward.



Callaway et al. (2018)





## Model: Optimal policy

Two items





### **Results:** People choose things they like more





data: Krajbich, Armel Rangel (2010), Krajbich & Rangel (2011)



### **Results:** People *quickly* choose things they like *a lot* more

Two items









### Results: Least valuable item fixated less later in trial



Three items



### **Results:** Fixations are longer later in the trial

Two items





## **Summary:** Rational attention in simple choice

- Directing one's attention when making a decision can be modeled as a meta MDP where an agent estimates the value of each choice option from a sequence of noisy signals.
- Human fixations in simple choice tasks are consistent with a nearoptimal solution to that meta MDP.
- Like the optimal model, people selectively attend to options they think are valuable, but only when there are more than two options. People might be only partially sensitive to the qualification.

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## Model: Multi-attribute choice



### option A option B

| XB,1           | W1                         |
|----------------|----------------------------|
| XB,2           | W2                         |
| ۲ <sub>B</sub> | $r_a = \sum_f w_f x_{a,f}$ |

## Model: Belief updating



computation



## Model: Meta MDP



best option

## **Results:** Optimal decision heuristics



Krueger\*, Callaway\*, Lieder, Griffiths (in prep)

### Model

## **Results:** Adaptation to the environment



Krueger\*, Callaway\*, Lieder, Griffiths (in prep)

## **Application:** Nudging

- Use findings from psychology to improve decisions by redesigning *choice architectures:* changing how choices are presented.
- Don't change economic incentives or restrict freedom of choice.

### Examples

- Default options
- "Traffic light" labeling







## Model: Nudging as modifying a meta MDP



Callaway\*, Hardy\*, Griffiths (under review)



## **Model:** Default options as recommendations



## Experiment: Default options in Mouselab



### **Results:** Defaults more effective on complex decisions



## **Results:** Defaults more beneficial for typical preferences





## Experiment: Traffic light labeling in Mouselab



reduce cost of computations for one feature

| Basket 2 | Basket 3 | Basket 4 | Basket 5 |
|----------|----------|----------|----------|
|          |          |          |          |
|          |          |          |          |
|          |          |          |          |



### **Results:** Most effective for moderate preferences



## Experiment: Traffic light labeling in Mouselab



## Model: Optimal nudging





### **Choice architect**

### Knows true feature values

Chooses modified meta MDP



### Knows their preferences

Decides with modified meta MDP

## Model: Optimal nudging

### optimal nudge possible (modified meta MDP) world state $\tilde{M}^* = \operatorname{argmax}_{\tilde{M} \in \tilde{\mathcal{M}}} E\left[g(\tilde{M}, s) \mid s \sim b_{\operatorname{arch}}\right]$ goal of nudge (objective function) possible nudges

### architect knowledge (distribution over states)



## Experiment: Optimal nudging

### **Original choice architecture**

| Basket 1 | Basket 2 | Basket 3 | Basket 4 | Basket 5 |
|----------|----------|----------|----------|----------|
|          |          | 3        |          |          |
|          |          |          |          | 7        |
|          |          |          |          |          |
|          |          |          |          |          |
|          |          |          |          | 7        |

### **Prize values**

| Basket 1 | Basket 2 | Basket 3 | Basket 4 |
|----------|----------|----------|----------|
| 4        | 5        | 3        | 7        |
| 7        | 3        | 7        | 6        |
| 6        | 7        | 4        | 5        |
| 7        | 7        | 5        | 3        |
| 5        | 3        | 3        | 6        |

### **Optimal choice architecture**







## **Results:** Optimal nudges improve decisions



Nudge type



## **Summary:** Predicting and nudging complex choices

- Multi-attribute decision problems can be modeled as a meta MDP where an agent sequentially considers features of each option.
- The optimal policy for that meta MDP depends on one's prior beliefs as well as the cost of considering different features.
- Modifying the meta MDP changes which features a rational agent considers, leading to predictable changes in behavior.
- This allows us to construct optimal nudges, changes to the metal MDP that maximized a desired outcome.



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## Background: Planning as decision-tree search



Callaway, van Opheusden, Gul, Das, Krueger, Griffiths, Lieder (2022)





## Model: Decision-tree search



## Model: Meta MDP



## Experiment: Mouselab-MDP

- Route-planning problem: maximize total reward over three steps.
- Rewards are initially occluded, revealed by clicking.
- Extends the Mouselab paradigm to planning problems.
  Payne et al. (1988)

![](_page_43_Figure_4.jpeg)

## Results: Best-first search is optimal

![](_page_44_Figure_1.jpeg)

### (depending on the cost) Results: Best-first search is optimal

![](_page_45_Figure_1.jpeg)

![](_page_45_Figure_2.jpeg)

optimal people

## **Results:** Relative and absolute stopping rule

![](_page_46_Figure_1.jpeg)

## Model: Alternative search strategies

**Best-First** search expands nodes on high value paths

**Depth-First** search expands nodes that are far from the root

**Breadth-First** search expands nodes that are close to the root

![](_page_47_Figure_4.jpeg)

![](_page_48_Picture_0.jpeg)

![](_page_48_Picture_1.jpeg)

## Results: Model comparison

![](_page_49_Figure_1.jpeg)

## Experiment: Adapting to the environment

![](_page_50_Figure_1.jpeg)

**Breadth-First** 

**Best-First** 

**Depth-First** 

## Results: Adapting to the environment

![](_page_51_Figure_1.jpeg)

## **Application:** Teaching efficient planning strategies

Challenge: Learning strategies is hard because of the temporal credit assignment problem: which computations contributed to making a good decision?

![](_page_52_Figure_2.jpeg)

Callaway, Jain, van Opheusden, Das, Iwama, Gul, Krueger, Becker, Griffiths, Lieder (2022)

![](_page_52_Picture_5.jpeg)

## **Application:** Teaching efficient planning strategies

Solution: Use reward shaping to make the long-term consequences of thinking immediately salient.

![](_page_53_Figure_2.jpeg)

Callaway, Jain, van Opheusden, Das, Iwama, Gul, Krueger, Becker, Griffiths, Lieder (2022)

 $loss(b, c) = \max_{c'} Q_{meta}(b, c') - Q_{meta}(b, c)$ 

![](_page_53_Picture_6.jpeg)

## Experiment: Teaching backward planning

You should have inspected one of the highlighted nodes. Please wait 7 seconds.

![](_page_54_Figure_2.jpeg)

Callaway, Jain, van Opheusden, Das, Iwama, Gul, Krueger, Becker, Griffiths, Lieder (2022)

## **Results:** Metacognitive feedback accelerates learning

![](_page_55_Figure_1.jpeg)

![](_page_55_Figure_2.jpeg)

![](_page_55_Picture_3.jpeg)

## **Experiment:** Transfer and retention

![](_page_56_Figure_1.jpeg)

24hr delay

![](_page_56_Figure_3.jpeg)

![](_page_56_Picture_4.jpeg)

## **Results:** Strategy retained & applied on bigger problem

![](_page_57_Figure_1.jpeg)

![](_page_57_Figure_2.jpeg)

![](_page_57_Figure_3.jpeg)

## Experiment: Far transfer

![](_page_58_Picture_1.jpeg)

![](_page_58_Figure_5.jpeg)

Time cost: \$82

## Results: Weak transfer to new problems

![](_page_59_Figure_1.jpeg)

![](_page_59_Figure_2.jpeg)

### **Summary:** Discovering and teaching optimal planning strategies

- Planning can be modeled as a meta MDP where an agent decides which hypothetical future action to evaluate next.
- Human planning algorithms are more adaptive than previously proposed heuristic models can account for.
- We can help people learn even more efficient strategies using *reward shaping*, rewarding good thoughts immediately.
  - But transfer to new contexts presents a challenge.

![](_page_60_Picture_5.jpeg)

### Metalevel MDPs

### Simple decisions

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![](_page_61_Figure_4.jpeg)

![](_page_61_Picture_5.jpeg)

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![](_page_61_Figure_7.jpeg)

## Conclusion: Making decisions in the world and the mind MDP meta MDP actio action computation reward, cost, reward, state belief

![](_page_62_Picture_1.jpeg)

![](_page_62_Picture_2.jpeg)

![](_page_62_Picture_3.jpeg)

## **Conclusion:** A general framework for resource-rationality

![](_page_63_Picture_1.jpeg)

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![](_page_63_Figure_3.jpeg)

![](_page_63_Picture_4.jpeg)

![](_page_63_Figure_5.jpeg)

![](_page_63_Picture_6.jpeg)

![](_page_63_Picture_7.jpeg)

## Conclusion: Explaining how people make decisions

![](_page_64_Figure_1.jpeg)

![](_page_64_Picture_2.jpeg)

## **Conclusion:** And helping them make *better* decisions

![](_page_65_Figure_1.jpeg)

Present

![](_page_65_Figure_3.jpeg)

## Thanks!

![](_page_66_Picture_1.jpeg)

### Antonio Rangel

![](_page_66_Picture_3.jpeg)

### Paul Krueger

![](_page_66_Picture_5.jpeg)

### Bas van Opheusden

![](_page_66_Picture_7.jpeg)

### Matt Hardy

![](_page_66_Picture_9.jpeg)

Falk Lieder

![](_page_66_Picture_11.jpeg)

### Tom Griffiths